

GR8PM

Traditional • Agile • Hybrid

Training • Coaching • Consulting



The MBA's Guide to Enterprise Agility ... *by Design!*

Change, Adapt and Lead despite Uncertainty and Complexity

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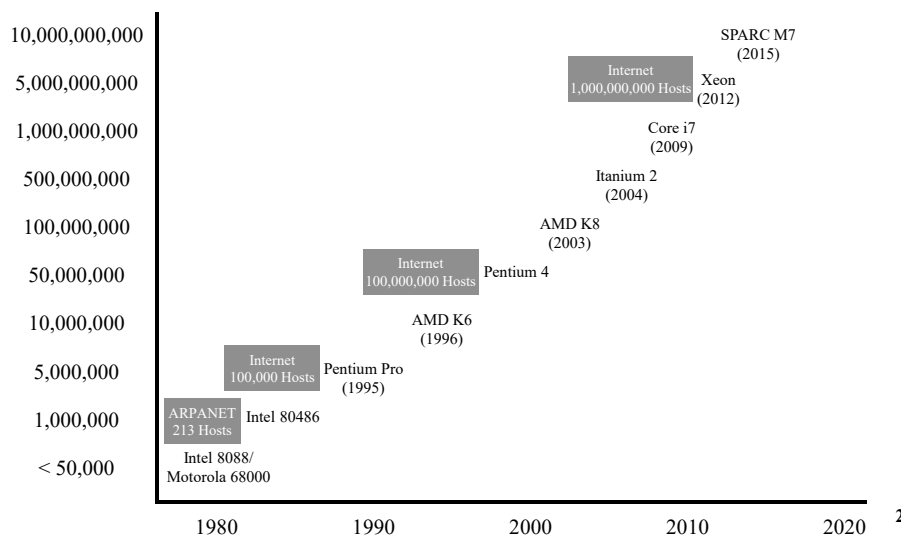
The MBA's Guide to Enterprise Agility ... *by Design!*

Moving Beyond Scrum Into Scalable Agile Practices



Where are we?

Integrated Circuits, Internet Growth & Communications Complexity



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Where are we?

Relationship Complexity



Questions /
Answers

Listener /
Artist



Reader /
Author

Rider /
Driver



Personal /
Public

Performer /
Audience



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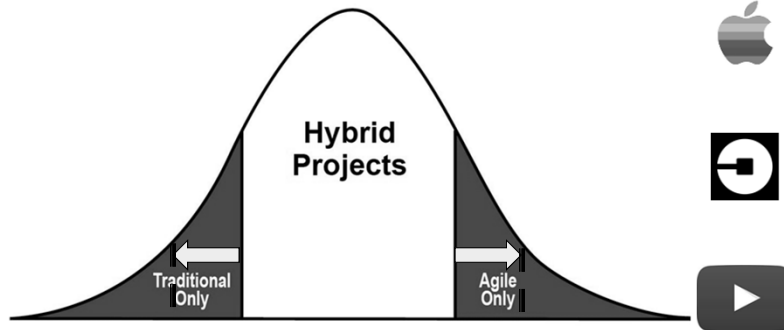
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Where are we?

Interrelationship Complexity



Technology Boomerang!

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Where are we?

Interrelationship Complexity

Technology?



Yes, but... *not just a better mousetrap.*

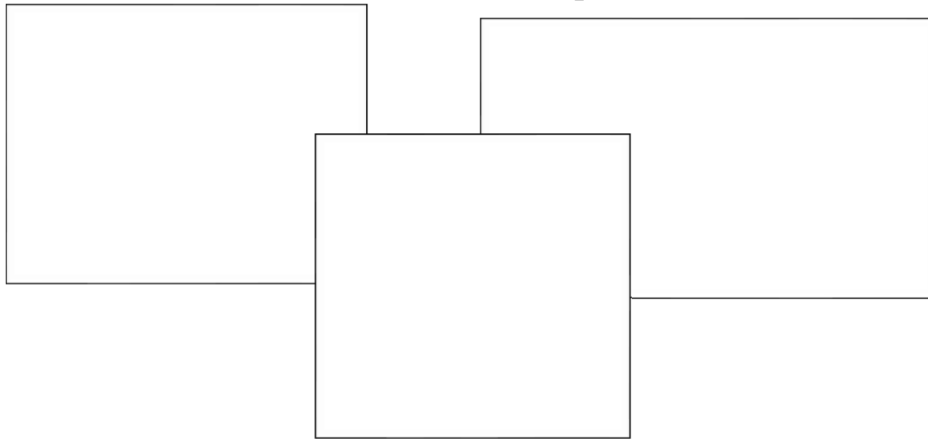
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Where are we?

Unprecedented Business and Project Management Complexity

New Leadership



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Where are we going *today?*

Scaling YOUR Project Management & Leadership Capacity



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Where are we going *today?*

Scaling YOUR Project Management & Leadership Capacity



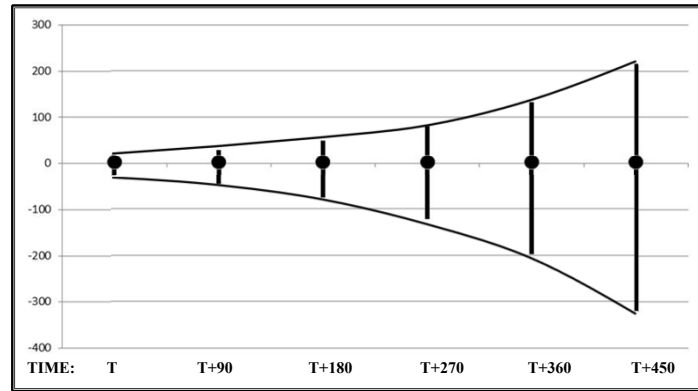
How long does it take to score a touchdown?

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Change, Adapt and Lead despite Uncertainty and Complexity
 Core 'Open Source' Fundamentals

What does *Granularity* mean?

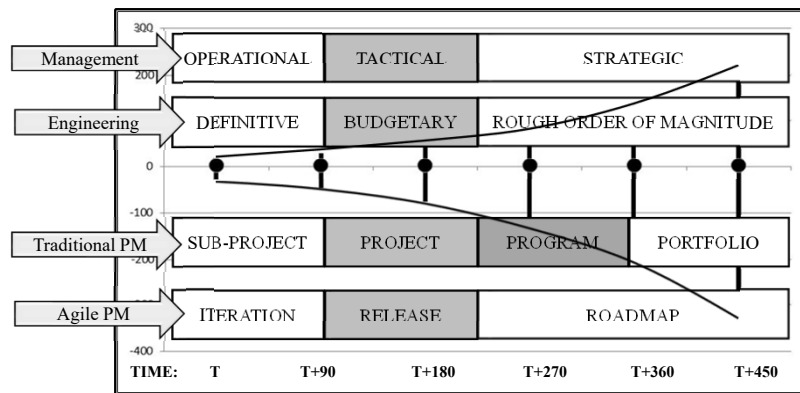


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Change, Adapt and Lead despite Uncertainty and Complexity
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What does *Granularity* mean to *Business Agility*?



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Latest News: PMI has acquired Disciplined Agile

Project Management Institute Announces Acquisition of Disciplined Agile

PHILADELPHIA, PA - 9 AUGUST 2019

Expands Offerings for Project Managers and Teams to Choose Their "Way of Working"

Project Management Institute (PMI), the world's leading not-for-profit membership association for the project management profession, today announced the acquisition of Disciplined Agile (DA). The DA toolkit is the world's only comprehensive agile body of knowledge (BOK) that provides straightforward and practical guidance to help individuals, teams and enterprises choose their "way of working" in a context-specific way. Key principles of DA include customer-centricity, being pragmatic rather than purist, providing a range of agile and lean options, applying context-based practices, and optimizing flow across the entire enterprise. Applying the DA toolkit allows organizations to customize any method or framework -- such as traditional, Scrum, or SAFe -- to drive outcomes that differentiate them from their competitors.

The combination of these two organizations offers a unique and unparalleled value proposition to stakeholders who are committed to improving their personal, team and enterprise agility.

Mark Lines, co-creator of the Disciplined Agile, added "Nearly all businesses today are struggling to become more agile. 'One-size fits all' solutions are sometimes a good starting point, but then they get stuck. The Disciplined Agile approach recognizes that every organization is different, and within each organization there are different ways of working. The Disciplined Agile approach meets you where you are and allows you to tailor solutions for the way that you and your organization need to work."

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Project Management Institute Announces Acquisition of Disciplined Agile

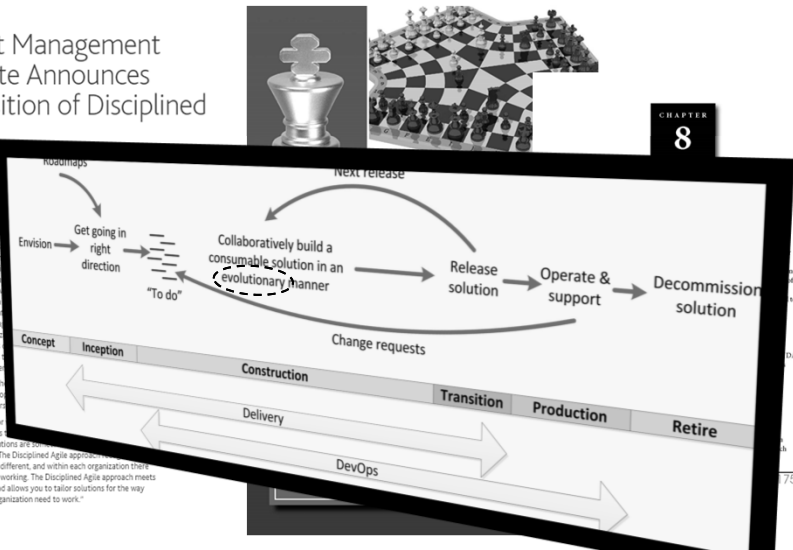
PHILADELPHIA, PA -

Expands Offerings for Project Managers and Teams to Choose Their "Way of Working"

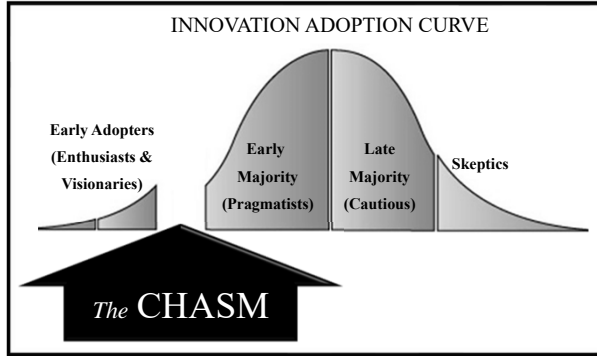
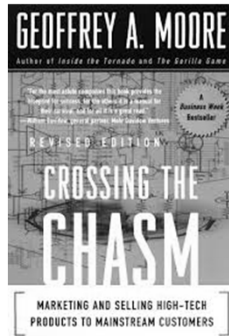
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Change, Adapt and Lead despite Uncertainty and Complexity
 Core 'Open Source' Fundamentals

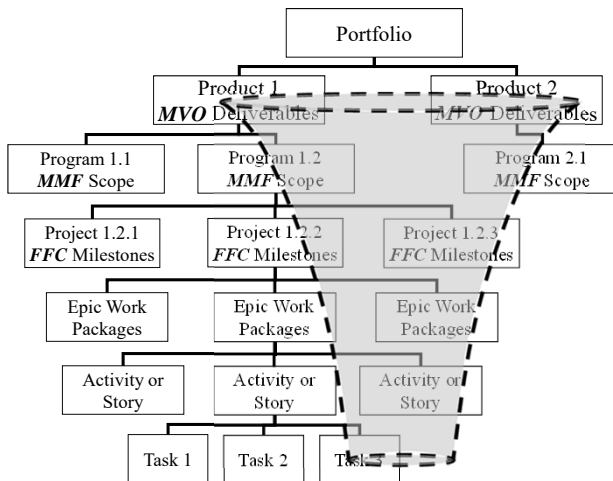


The Minimum Viable Outcome (MVO) is the product or service or option with sufficient features to satisfy Early Adopters... and entice the Early Majority.

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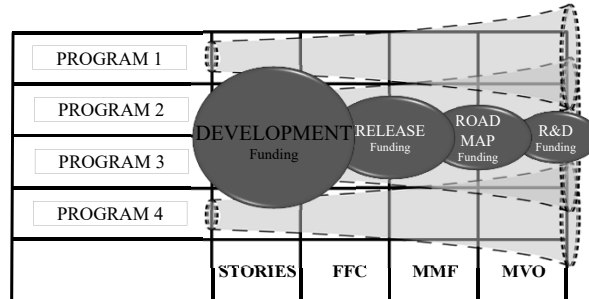
Kanban is a critical tool for PMOs

Kanban Portfolios
 Align with Rolling
 Wave Planning,
 Progressive
 Elaboration,
 & Decomposition



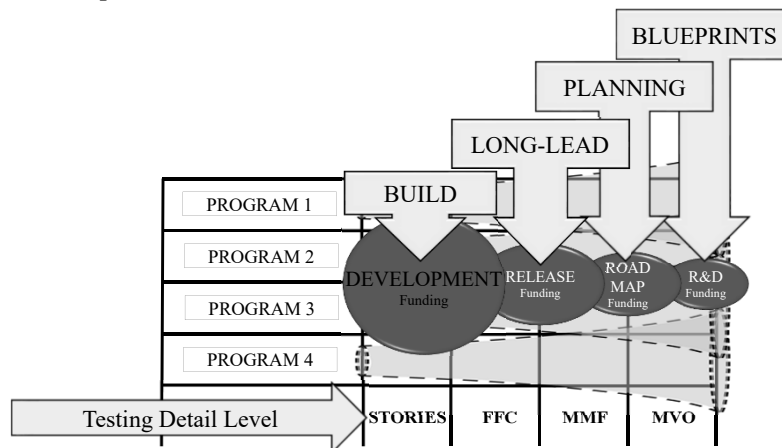
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Core 'Open Source' Fundamentals

Granularity & Kanban Portfolios



Investment *Aligned* to Planning Thresholds

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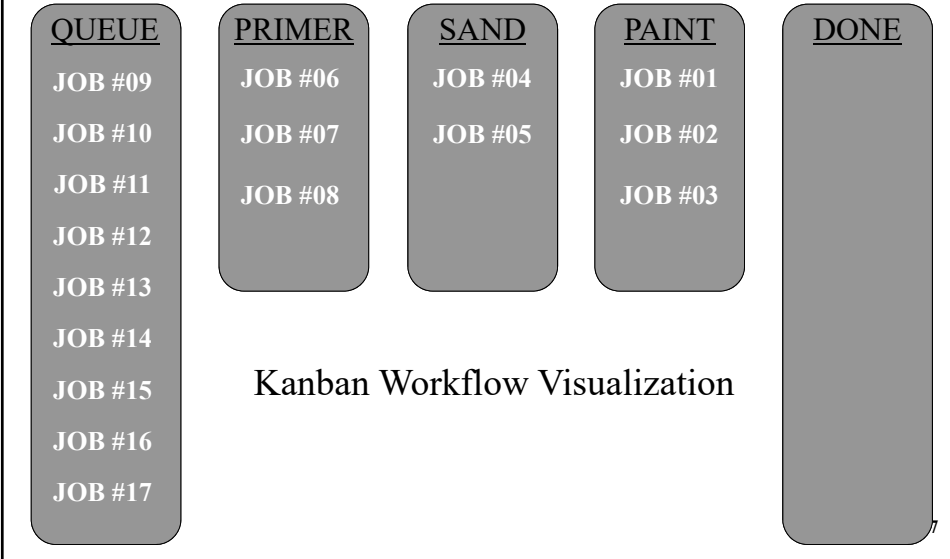


Tests *Aligned* to Decision-Making Thresholds

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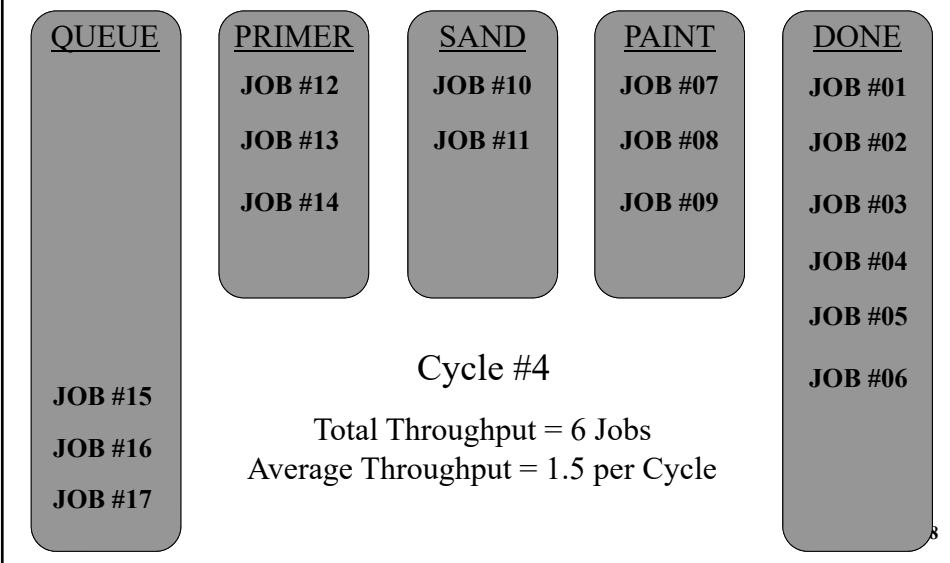


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Core 'Open Source' Fundamentals

WORKFLOW →	BACKLOG			SPECIFICATION		DEV BUFFER	DEVELOPMENT			CODE REVIEW		CODE BUFFER	PRE-RELEASE REVIEW		DEPLOYMENT	
	7			5		3	3		2		6	2				
WIP LIMIT →																
BUSINESS DEFINED																
REQ →																
USER STORY																
ESTIMATE																
QUEUE																
DETAILED DESIGN																
ACCEPT TESTS																
QUEUE																
BUFFER																
TASKS PLAN																
CODE																
DONE / QUEUE																
TEST																
COMMIT																
BUFFER																
UAT																
APPROVED / QUEUE																
READY																
DONE																
POLICIES →	<ul style="list-style-type: none"> Product Owner write or approved User Stories Dev Team estimated using Planning Poker Priority / Class assigned by PO and noted in User Story Schedule requirements noted in User Story 			<ul style="list-style-type: none"> Design per Architectural rules Define Acceptance criteria Write tests 		<ul style="list-style-type: none"> PO pulls top 3 priorities from SPEC QUEUE into DEV BUFFER CODE TDD practices applied Refactored as required DONE Cycle end time noted 			<ul style="list-style-type: none"> TASKS PLAN: Programming pairs defined Tasks listed Cycle start time noted for alternating roles Timer set for alternating pairs TEST: Antipatterns checked Unit tests conducted Integration tests completed Code coverage checked Deployment issues fixed COMMIT: Committed to non-production repository 			<ul style="list-style-type: none"> PO pulls from CODE line CODE BUFFER for UAT process UAT: Product Owner and Tester present during UAT as required Appropriately qualified Users may also be involved Only code functionality checked APPROVED: Approval or exceptions that are basis of rejection documented 		<ul style="list-style-type: none"> READY: Ticket removed End date recorded Deployment reviewed and exceptions documented DONE: Statistics on cycle times and KPIs updated Burn-down chart updated Cum. Flow Diagram updated User Stories re-estimated then re-prioritized in Backlog 		

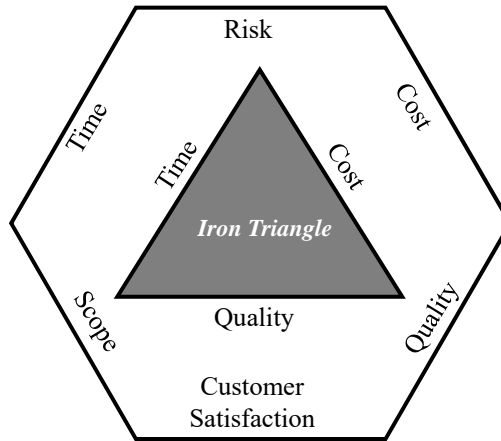
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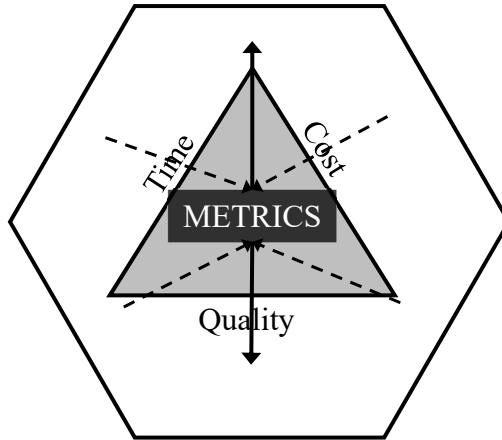
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Iron Triangle Evolution

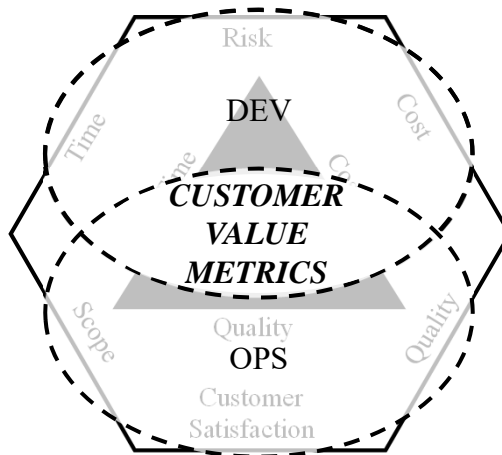


Helluva Hexagon

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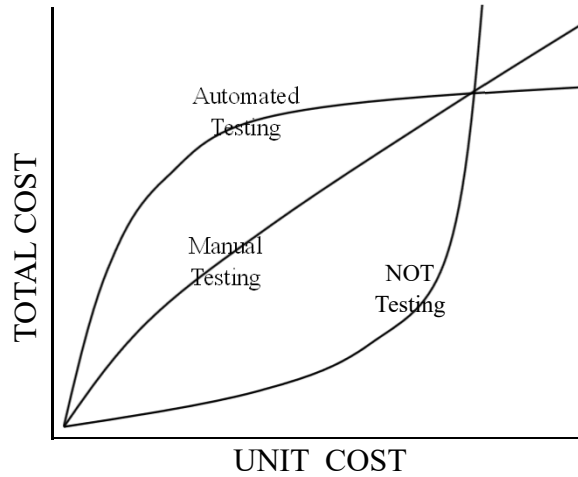
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